

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

NFAC-3631-80

Deputy Director for National Foreign Assessment

19 MAY 1980

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J. Sw. Byrd

MEMORANDUM FOR: Director, Central Intelligence

SUBJECT : Senior Review Panel Postmortem Report on the Soviet
Military Presence in Cuba

1. Since forwarding the Senior Review Panel report to you on 2 May 1980, I have had an opportunity to review it more thoroughly. It's an impressive piece of work. I believe you were well served by the Panel. The report is constructive in purpose; logical and persuasive in construct; and temperate and judicious in tone and style.

2. The thrust of most of the eleven recommendations is in the direction of a more active effort to deal with intelligence analysis and production planning on a community basis. I find little to quarrel with in these recommendations or the logic of the discussion which underlies them. Indeed, they crystalize succinctly some of the community-wide objectives I have recently begun to move toward by naming [redacted] as my Special Assistant for Community Interests and creating the Interagency Working Group on Production. The report reinforces my view that we are on the right track, and it gives us a solid basis for proceeding.

3. If you are in general accord with the findings and recommendations of the Senior Review Panel report, I suggest that you take the following actions to maximize the likelihood of achieving success in implementing the community-oriented recommendations:

- a. Disseminate the report to the NFIB membership (or the subset of NFIB membership that is most directly concerned), with a note that you would like to discuss the report at a subsequent NFIB meeting;
- b. At that NFIB meeting, remand the report to the Interagency Working Group on Production for consideration and implementation as appropriate. This should include a provision that the working group provide you and the NFIB with progress reports on a periodic basis.

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4. I should point out, in this connection, that the working group appears to be having considerable success in establishing good working relationships among the members and an atmosphere of mutual trust and confidence. I believe the course of action represented in 3b, above, is preferable to creating some new NFIB mechanism which would needlessly over-bureaucratize matters, and probably involve more participation by the community's top level managers than necessary.



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